



**BOARD OF DIRECTORS  
STRATEGIC DIRECTION OVERSIGHT  
COMMITTEE 2024**

**Purpose:**

To advise the Board on economic, technological, and healthcare trends that may impact the health of the District’s residents and the Board’s response to those impacts and to provide oversight of the District’s progress relative to the Board’s strategic goals. Functions of this committee include:

- 1. Advising Board on community needs and District-proposed programs and projects to address needs.
- 2. Conducting an annual review of the Strategic Plan’s implementation and performance to goals, objectives, and outcomes.
- 3. Providing oversight of new programs’ performance relative to plans and metrics.
- 4. Serving as a key resource and liaison to local, state, and national trends that impact/influence the health of the community and the strategic activities of the District.
- 5. Providing input to the Board on the District’s master property planning activities and future development of properties and facilities

**Membership:**

The Committee will be comprised of two representatives from the District Board of Directors and at least seven members from the community-at-large that reflect a broad range of professional skills, the geography of the District, as well as racial, ethnic, and gender diversity of constituents. Members will be appointed for 3-year terms and can be reappointed for additional 3-year terms. The Committee will be chaired by a Board Director; all will be voting members of this Committee. The District’s CEO serves as a non-voting member.

**Members and Terms:**

**Proposed**

➤ Director Lawrence Cappel, Chair	
➤ Director Frank Pagliaro, Co-Chair	
➤ Dr. Wade Aubry, Healthcare Policy, Hillsborough	2023-2025
➤ Nirmala Bandrapalli, Burlingame Resident, former Planning Commissioner	2023-2025
➤ Dr. Cameron Emmott, Former PHCD & MPMC Director, Hillsborough	2022-2024
➤ Mark Johnson, Real Estate Broker, San Mateo	2022-2024
➤ Daniel Quigg, Civic Leader, Millbrae	2023-2025
➤ Ashley McDevitt, Director of Community Resources, San Mateo	2023-2025
➤ John Jurow, CEO, San Mateo County Health Foundation	2024-2026

Meetings are held on the **1st Wednesday** of the odd months, 5-6:30 PM at the District office.